

REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2013



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Registered Company number

05441373 (England and Wales)

Registered Charity number

1112404

Registered office

The Euston Office
One Euston Square
40 Melton Street
London
NW1 2FD

Trustees

Stewart Binns
Karen Conway
Jake Donovan
Michael Haworth
Simon Holden
Johann Koss
Martin Large
Leslie McCormack Gathy
Dwight Poler (Resigned 04/02/2014)
John Pritchard
Dag Skattum
Rory Conwell (Appointed 27/02/2013)
Julie Paine (Appointed 27/02/2013)
Maria Driano (Appointed 29/04/2014)

National Director

Meryl Davies

Company Secretary

Jordan Corporate Law Limited

Auditor

haysmacintyre
26 Red Lion Square
London
WC1R 4AG

Bank

HSBC Bank PLC UK
100 Old Broad Street
London
EC2N 1BG

ABOUT RIGHT TO PLAY UK

Right To Play is a global organisation that uses the transformative power of play - playing sports, playing games - to educate and empower children affected by conflict, poverty and disease. We reach one million children in regular weekly activities, and have a direct impact on the development of critical life skills that affect positive and sustainable change. Right To Play's work is unique. We use games as a tool: games that are familiar to us all, like tag or football, which have been adapted around the principle of 'reflect, connect and apply' – children reflect on what they have learned in the game, connect this to their wider experience, and finally think about how they can apply what they have learned in similar situations or to benefit others. Activities are specifically designed to be inclusive, championing the abilities of girls, children with disabilities and children from all backgrounds.

We mobilise and engage children, young people and whole communities by:

- Using active learning methods to cultivate knowledge, skills, and behaviour.
- Building safe, supportive, and consistent learning environments.
- Partnering with communities and governments to deepen and sustain impact.

We engage communities and partners in all aspects of our programmes including design, implementation and evaluation. Our work is locally owned. We train local Coaches to deliver weekly activities, who are either community leaders or teachers, so that the change is a truly local solution driven by people who know the children best. Right To Play games:

- Enhance children's physical health and development.
- Foster good mental health.
- Build life skills and positive social values.
- Help children and young people recover from trauma.
- Strengthen children's ability to learn, digest and apply their knowledge.
- Educate communities on how to protect children from abuse.
- Motivate teachers and improve professional skills such as using non-violent discipline.

Right To Play UK is one of eight national organisations which support programmes, raise funds, and build awareness, not only of the work that Right To Play does, but of the issues that we address. National organisations have their own governance structures, staff, and their own groups of Athlete Ambassadors who help to promote the importance of sport

and play in the context of development and humanitarian work.

Funds raised by national organisations are pooled and allocated to development programming in more than 20 countries. Programme operations are supervised by Right To Play International from its headquarters in Toronto. The wider organisation is, in this report, referred to as 'Right To Play'. Right To Play UK's relationship with the wider Right To Play organisation is set out in a Cooperation Agreement and Right To Play UK collaborates closely with the other parts of the global organisation. Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and a company limited by guarantee (Registration Number 05441373).

RIGHT TO PLAY'S VISION, MISSION, AND VALUES

The UN recognises play as the right of every child. Play is not a luxury; it is a tool for education and health. Play can bring entire communities together and inspire every individual. Play helps teach important life lessons and develop skills such as cooperation, leadership and teamwork. A game of football can teach children about mutual understanding and peace, and a game of tag can teach about malaria.

Mission

Right To Play's mission is to use sport and play to educate and empower children and young people to overcome the effects of poverty, conflict and disease in disadvantaged communities.

Vision

Right To Play's vision is to create a healthy and safe world through the power of sport and play.

Values

Right To Play has five core values:

- We care: we care for children and communities; we look after ourselves and one another.
- We commit: we stay true to ourselves; we act with honesty and integrity; we keep our promises.
- We do: we share a can-do attitude; we create opportunities where none exist; we work hard to make an impact.
- We play: we have fun and are playful in everything we do; we take a moment to smile and laugh.
- We are a team: diverse, yet supportive; aligned, not divisive.



RIGHT TO PLAY'S WORK

Right To Play builds programmes around the needs of communities, as expressed by them and aligned with wider development needs, country priorities, and government plans.

We use sport and play activities as a hook to reach marginalised groups and to bring people together to overcome adversity. By integrating critical educational elements into activities, we use this approach to achieve positive and sustainable development.

We use a specific methodology which uses sport and play as tools for learning.

Our work focuses on the core areas of enhancing education quality, transforming health practices, and building peaceful communities. Developing critical life skills is the foundation for all activities.

Life skills: As a foundation for all programmes, our work supports physical, social, emotional and cognitive development. By improving critical life skills, such as team work and leadership, children and young people are building skills and aspirations for better futures.

Enhancing education quality: We work with our education partners to make sport and play a part of the school day, and create safe, productive learning environments. This is improving attendance, enrolment, academic achievement, and positive associations with school.

Transforming health practices: Through regular, health focused play activities, we teach children vital knowledge and skills around prevention, treatments and cures of diseases. We create safe, supportive environments where children and young people can talk openly about important health topics that affect them including HIV and AIDS, malaria, sexual and reproductive health, and hygiene.

Building peaceful communities: We bring children and young people together to play, whether on a football field or in a classroom, to build conflict resolution skills, and to foster friendships and understanding upon which lasting peace is built.

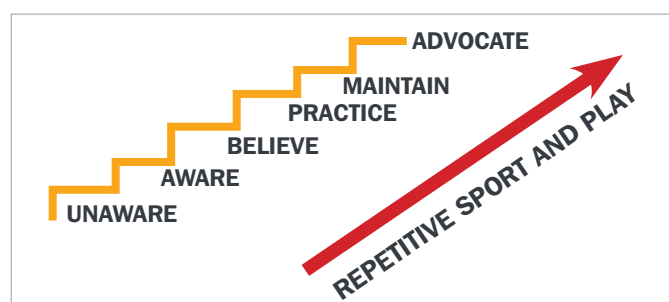
In order to drive the effectiveness of our programmes, we use a robust Monitoring, Evaluation and Learning system. We have developed a culture and commitment of identifying successful programmes and methods to ensure that we can improve results in communities benefitting from our work. Our shared learning is also valuable within the wider sport for development community, and will contribute to building an evidence base for the impact of the Sport for Development and Peace movement.

SUSTAINABLE CHANGE

To achieve sustainable change, Right To Play engages individuals, civil society, and governments. We partner with, and work through existing systems, local partners, teachers and community members. This ensures a sustainable and cost-efficient approach, where local communities lead activities and Right To Play provides oversight, capacity building and technical support. This model supports the development of leaders in the community who act as agents of change and facilitate appropriate, replicable and adaptable activities in their community, laying a foundation for sustainable change.

Right To Play's innovative work is based on a unique understanding of social learning and child development. Ultimately, our goal is to encourage change in the behaviour of children so that they can maintain self-esteem, resistance to peer pressure, conflict resolving, and problem solving skills.

Our theory of behaviour change is based on a model which sees repetitive sport and play encourage young people to develop:



WORKING IN PARTNERSHIP

Working in true partnership with local communities and local organisations is key to Right To Play's beliefs, approach, and success. Right To Play's work includes partnering with government ministries to promote policy change, curriculum development, and teacher training. Together, we tackle basic education and child development needs, focussing on four development impact areas: basic education and child development, health promotion and disease prevention, conflict resolution and peace education, and community development.

RIGHT TO PLAY AND THE SPORT FOR DEVELOPMENT AND PEACE MOVEMENT

Right To Play has been a key player in the development of Sport for Development and Peace. We have collaborated with representatives from UN agencies, other multilateral organisations, and inter-governmental bodies, sports federations and international Non-Governmental Organisations and have played a pivotal role in the Sport for Development and Peace International Working Group. Right To Play has been actively involved in developing and delivering policy recommendations for national governments on how to incorporate sport as a tool for development and peace into

their national and international development policies and programmes.

2013 saw the announcement of the International Day for Sport for Development and Peace which would be marked annually on 6 April from 2014. Right To Play's role was significant as a driver of policy and advocate for the recognition of this area of work.

Right To Play's advocacy work continues to build global awareness about the benefits of sport and play, to encourage dialogue on Sport for Development and Peace amongst key stakeholders at the government and multi-lateral level, and to promote the inclusion of sport as a tool for development and peace in national and international policy frameworks.

Right To Play believes that promoting policy change will contribute to sustainability over time and that advocacy work can enhance sustainability by:

- Ensuring political commitment to the principles of Sport for Development and Peace.
- Creating an enabling environment where sport-based development programmes can succeed.
- Ensuring budgets are allocated to support Sport for Development and Peace programmes.
- Improving collaboration between national governments and Non-Governmental Organisations.

SPOTLIGHT ON OUR WORK WITH CORPORATE PARTNERS

By the end of 2013, Barclays had helped Right To Play give 20,487 migrant children living in and around Beijing access to our play-based activities. Our Empowerment Through Sports programme promoted the social inclusion of migrant children into mainstream communities, focusing on their education, health, and social skills. Over the three years we also trained 908 local teachers, volunteers and other NGO staff as Right To Play Coaches, building a sustainable network to support migrant children in the future. This was the third year that Barclays had supported Right To Play UK through the Barclays Spaces for Sports programme, which uses sport as a platform to help young people develop life skills and revitalise disadvantaged communities in a sustainable way.

Right To Play UK is also working with Barclays, the Chelsea FC Foundation and the Chelsea FC Soccer School (Hong Kong) on the Leading the Way programme. Our Football, Life Skills and Sport Employability programme in Hong Kong targets 6,000 young people aged 14-17 affected by poverty, living in inner-city areas in the New Territories and Kowloon. Together we aim to increase their social inclusion and employability by supporting their intellectual, physical, emotional and social development.

Standard Chartered continued its support of Right To Play in 2013 through their Goal programme, which uses sport to empower adolescent girls and give them the skills they need to make informed life choices and increased economic opportunity. Right To Play UK is helping Standard Chartered to meet their commitment made at the 2013 Clinton Global Initiative to reach 500,000 girls through Goal by the end of 2018. Right To Play has delivered Goal in China, Jordan and Lebanon, reaching 4,107 girls in Jordan and 3,043 girls in China in 2013. The programme continues to reach more girls in new areas of China, and we are looking at other countries where Right To Play can help Standard Chartered roll out Goal.

ACCOUNTABILITY AND OUR OBJECTIVES

Right To Play is strongly committed to being accountable to our donors and to the people with whom we work. We develop high quality and impactful resources that help us to meet our goals of engaging children and young people in Right To Play programmes which will help them towards long term change. The donors who work with us and fund this work are a crucial part of our team.

In 2013, Right To Play developed a new five year global strategy. Programmatic resource is being streamlined and focussed on core areas of health, education and conflict resolution. Globally, to support this work, we are committed to working with individuals, companies and institutional and foundational funders. In 2013, we made significant steps in developing the processes for ensuring the coordination of this work across the whole organisation. Right To Play UK put in place new roles which would help achieve our goal of increasing our contribution to the funding of international work. This included senior fundraising roles and the recruitment of a specialist programme manager.

The major priorities for Right To Play UK in 2013 were to recruit

for these new posts, to streamline UK activity and increase efficiency, and to ensure that the work done to capitalise on the 2012 London Olympics was sustained. Key successes in 2012 included recruiting new Athlete Ambassadors to help raise the profile of the charity and the launch of the gala event, the Big Red Ball, which in 2012 raised funds for Right To Play's work in Tanzania. In 2013, Right To Play UK focussed on increasing support from individuals and companies. Athlete Ambassadors were involved in this work and several athletes travelled to see programmes. 2013 culminated in the second Big Red Ball event in aid of Right To Play's work with women and girls.

MOVING FORWARD

Right To Play will continue its vital work in more than 20 countries and 2014 will see all Right To Play regional and country offices prepare strategic plans to ensure sustainable work across the whole organisation. Right To Play UK's new National Director arrived at the end of 2013. 2014 will see the launch of a new UK strategy aligned with the Right To Play global plan to increase our reach and work with two million children and young people by 2018.

SPOTLIGHT ON OUR WORK WITH WOMEN AND GIRLS



To be truly effective, at Right To Play we ensure the participation of girls, boys and entire communities. We have learned what works, and participation is at the heart of our success. Our programmes are designed at the grassroots of communities where we involve parents, teachers, community leaders, and political champions who all have key roles to play. In Pakistan for example, Right To Play has built safe spaces to encourage the participation of girls. Here, community leaders organised the first ever girls' volleyball tournament in the Mansehra district. Six girls' teams from local schools took part, with more than 1,000 students, teachers, and community leaders participating in the awards ceremony that followed.

In Rwanda, the Department of Education includes Right to Play's programme in its curriculum. "The community has changed its old perception of women and some stereotypes are disappearing. For example, young girls can now play football and be educated. They now understand they have the same rights as boys." Mama Hassina, Right To Play Coach.

RIGHT TO PLAY UK: GOVERNANCE AND MANAGEMENT

Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Directors governs the charity in the UK and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board meets four to six times per year and delegates the day to day operations of the UK organisation to the National Director.

The members of the Board of Directors are shown on page 2. At the end of 2013, the Board undertook a review of its structure and sub-committees to be rolled out in the first half of 2014.

New Directors are chosen in consultation with the full UK Board. The Governance and Nominations Committee of the UK Board comprises three members of the Board. They work to ensure that the Board covers all the skills and experience needed to govern an organisation like Right To Play UK. The Governance and Nominations Committee is reviewing the induction process for new Board members to ensure that new members are fully inducted into all areas of the organisation's work.

The Right To Play UK Finance and Audit Committee was established in February 2014 and comprises two Directors. The Committee is appointed by the UK Board to assist the Board in fulfilling its oversight responsibilities. The Finance and Audit Committee is responsible for reviewing:

- The process for the management of risk
- The financial reporting process
- The system of internal control
- The audit process
- The process for monitoring compliance with laws and regulations
- Any other oversight functions as approved by the Board

In performing its duties, the Finance and Audit Committee maintains effective working relationships with the Board, the Senior Leadership Team and the external auditors.

RISK MANAGEMENT

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The newly constituted Finance and Audit Committee has put together a risk register identifying all current major risks. Each item has been scored according to its

perceived potential impact together with actions that either have or will be taken in mitigation. The risk register is to be reviewed quarterly by management and by Trustees. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees consider the principal risks to be:

- Lack of multi-year giving
- Dependence on a small group of funders
- Dependence on event related income

These risks are currently being managed through the implementation of processes that encourage multi-year donations. Mechanisms are also being put into place to solicit and steward donations from sources other than events.

RELATED PARTIES

Right To Play UK acts as an independent funding partner within Right To Play International. The charity's current members are the subscribers to its Memorandum, Right To Play International (a corporation incorporated under the Canada Corporations Act) and Sports Humanitarian Group, Inc. (also known as Right to Play USA).

In connection with anticipated trading activity in the UK, Right to Play UK has a wholly-owned trading subsidiary called Right to Play UK Trading Limited, which is a private company limited by shares. The purpose of the trading subsidiary is to enable Right to Play UK to operate in compliance with charity guidelines relating to activities that are best undertaken through a trading company. The trading company was incorporated on 5 October, 2007 and began trading on 27 August 2008. The company did not trade in the year.

CHARITABLE OBJECTS

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children

The charity advances education, promotes health and harmony and advocates for the improvement of health, education and community building and the provision of sport and play opportunities.

PUBLIC BENEFIT

The Trustees confirm that they have complied with the duty in the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit, which addresses the need for all charities' aims to be, demonstrably, for the public benefit. Right To Play UK's objectives are to work for the education, health and wellbeing of children and to be part of a global movement for real change to the lives of vulnerable children and communities.

Our role in the UK is to raise the profile of the international

work of Right To Play within the UK, in order to make a growing contribution to the work we do in developing programmes that can bring about real change. Through Right To Play's unique sports and play methodology, and working together with our partners the rest of the Right To Play organisation, we ensure that children are offered protection and access to a future full of opportunity by:

- Improving the quality of education for girls and boys.
- Teaching about best health and hygiene practices, to protect against diseases.
- Educating about the risks of HIV & AIDS, and how to stay safe.
- Inspiring confidence and leadership.
- Encouraging conflict resolution and peace building.

FINANCIAL REVIEW

The charity continues to fund its activities through corporate and individual donations and from fundraising events. Total income raised in the year was £2,000,859 (2012: £1,835,334) of which £349,178 was restricted (2012: £362,254). Total expenditure was £1,664,365 compared with £1,372,985 in 2012; mainly as a result of a £149,122 rise in restricted expenditure following the disbursement of a significant proportion of donations from Goldman Sachs and ICAP received in previous years.

The main fundraising event in the year was the Big Red Ball which is in its second year and is expected to be an annual event. Trois Etapes was also held for the second year and the longstanding annual World Cup event sponsored by Chelsea Football Club took place in May 2013. All of these events were successful in raising substantial funds for the charity.

£440,000 was designated in the year towards supporting regional and country programme costs and will be disbursed in 2014.

RESERVES POLICY

To enable the smooth running of the charity a certain level of working capital is considered necessary. The Board has taken a conservative approach to the reserve requirement and has determined that, for the time being, the appropriate level of working capital is three months of operating expenses or between £250,000 and £300,000.

The UK Trustees have approved a donation of £440,000 to be made to Right To Play International towards regional and country programme costs. This has been shown as a designated fund in the financial statements.

At the end of 2013, the charity's free reserves, excluding the designated funds set aside as above, were £724,243. Further ways of utilising the free reserves will be considered in the next year.

FUTURE DEVELOPMENTS

Right To Play UK is committed to establishing effective, efficient and sustainable practices and processes to ensure sustained growth. The strategic priorities for Right To Play UK in the period 2014-2018 are to:

- Raise the profile of the organisation in the UK with a clearly defined set of values and messages to a clearly defined audience.
- Secure sustainable income and diversify income streams whilst focussing on unrestricted income.
- Establish an organisation with scalable, sustainable processes to increase income year on year, through diverse channels, and retain existing donors.

Future activity will be aligned to global priorities by working in the areas of institutional and foundational funders, companies, and individuals. The UK will also develop its own mass market focus.

In the area of institutional and foundational funders, the charity will focus on building relationships with trusts with a view to developing strong relationships with commitment for long term funding, as well as developing work with larger institutional funders.

In its work with companies, the charity will develop partnerships around thematic communications and seek cause-related partnerships. A new employee engagement programme will also be put in place.

In its work with individuals, the organisation will continue to develop its work in ensuring that individuals are given clear and informative updates on the programmatic work of Right To Play. There will also be an emphasis on engaging supporters through a variety of channels, and particularly encouraging multi-year commitments in order to mitigate against the risks posed by events fundraising.

Events will, however, continue to have a key role in the work of Right To Play UK. The Big Red Ball in 2014 will focus on the work that the organisation undertakes in conflict-affected areas and with children traumatised by violence.

The mass market work of Right To Play UK will shift to a focus around digital fundraising. The launch of a new website and the creation of the new post of Digital and Communications Manager in 2014 are key aspects of the development of a new supporter base through online communications.

The role of Athlete Ambassadors will be key in helping with all aspects of awareness raising and fundraising undertaken by Right To Play UK. The newly established Sports Development Committee, comprising members of the Board and other senior volunteers, will work with the Senior Leadership Team to ensure that Right To Play's role as a leading sport for development and peace organisation is fully advanced in the UK through engaging with athletes, sports partners and their fans.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of Right to Play UK Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable UK Accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time of the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

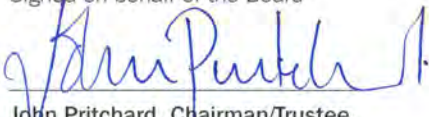
In so far as we are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

AUDITOR

The auditor, haysmacintyre, will be proposed for re-appointment at the forthcoming meeting of the Right To Play UK Board.

Signed on behalf of the Board


John Pritchard, Chairman/Trustee
17 June 2014

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF RIGHT TO PLAY UK LIMITED

We have audited the financial statements of Right To Play UK Limited for the year ended 31 December 2013 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND AUDITOR

As explained more fully in the Trustees' Responsibilities Statement set out in the Report of the Trustees, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies, we consider the implications for our report.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2013 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

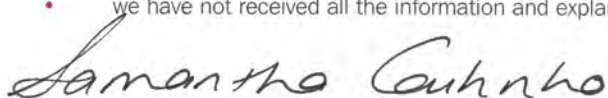
OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Samantha Coutinho (Senior statutory auditor)
for and on behalf of haysmacintyre, Statutory Auditor

26 Red Lion Square
London
WC1R 4AG

17 June

2014

CHARITY STATEMENT OF FINANCIAL ACTIVITIES
INCORPORATING THE INCOME & EXPENDITURE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2013



	Notes			2013	2012
		Unrestricted Funds	Restricted Funds	Total funds	Total funds
		£	£	£	£
INCOMING RESOURCES					
Incoming resources from generated funds					
Voluntary income	2	410,517	349,178	759,695	784,564
Activities for generating funds	3	1,240,905	–	1,240,905	1,050,747
Investment income	4	259	–	259	23
Total incoming resources		1,651,681	349,178	2,000,859	1,835,334
RESOURCES EXPENDED					
Costs of generating funds	5	767,737	–	767,737	639,150
Charitable activities	6				
Projects		158,324	474,588	632,912	463,534
Development Education		68,518	–	68,518	144,250
Donations		180,000	–	180,000	110,000
Governance costs	8	15,198	–	15,198	16,051
Total resources expended		1,189,777	474,588	1,664,365	1,372,985
NET MOVEMENT IN FUNDS		461,904	-125,410	336,494	492,349
RECONCILIATION OF FUNDS					
Total funds brought forward		702,339	311,135	1,013,474	521,125
TOTAL FUNDS CARRIED FORWARD		1,164,243	185,725	1,349,968	1,013,474

CONTINUING OPERATIONS

All incoming resources and resources expended arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore, no separate statement of total recognised gains and losses has been presented.

CHARITY BALANCE SHEET
AT 31 DECEMBER 2013



	Notes			2013	2012
		Unrestricted Funds	Restricted Funds	Total funds	Total funds
		£	£	£	£
FIXED ASSETS					
Tangible Assets	12	-	-	-	-
Investments	13	1	-	1	1
		1	-	1	1
CURRENT ASSETS					
Debtors	14	730,362	68,429	798,791	748,719
Cash at bank and in hand		494,327	117,296	611,623	292,079
		1,224,689	185,725	1,410,414	1,040,798
CREDITORS					
Amounts falling due within one year	15	-60,447	-	-60,447	-27,325
NET CURRENT ASSETS		1,164,242	185,725	1,349,967	1,013,473
NET ASSETS		1,164,243	185,725	1,349,968	1,013,474

	Notes			2013	2012
				£	£
FUNDS	18				
Unrestricted funds					
General funds				724,243	702,339
Designated fund				440,000	-
General funds				185,725	311,135
TOTAL FUNDS				1,349,968	1,013,474

The financial statements were approved and authorised for issue by the Board of Trustees on 17 June 2014 and were signed on its behalf by:

John Pritchard - Chairman/Trustee

The accompanying notes form part of these financial statements

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost accounting rules and in accordance with applicable Accounting Standards and comply with the Statement of Recommended Practice by Charities (SORP 2005) issued in March 2005 and any subsequent amendments or variations to this statement, the Companies Act 2006 and the Charities Act 2011.

Going concern

Right to Play UK Limited's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustees' report. Right to Play UK Limited's forecasts and projections, taking account of reasonably possible changes in trading performance, show that the charity should be able to continue to operate at the current level. The Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Accordingly they continue to adopt a going concern basis in preparing the annual report and accounts.

Cash flow exemption

The small company exemption has been taken from preparing a cash flow statement.

Incoming resources

Voluntary income is recognised when there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available, appropriate estimates are made. In the current and prior year the value of donated services and facilities was ascertained from the entities that made the donations.

Where the charity would not have ordinarily sought to obtain and pay for a service, no value is recognised in the financial statements. Fundraising income relates to the income generated from special organised events and is also recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability. Investment income is recognised on a receivable basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the time spent on projects.

Cost of generating funds

Costs of generating funds include the costs of the National Director and other costs relating to special events organised by the charity to raise awareness of the charity and its objects. These and other fundraising costs are regarded as necessary to generate funds that are needed to finance charitable activities.

Charitable activities

These costs relate to projects undertaken by the international group and include travel costs, salaries of the Marketing & Communications department and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Donations relate to amounts donated to Right to Play International (head office).

Governance costs

This comprises the costs of compliance with constitutional and statutory requirements.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Exhibition equipment	- 10% on cost
Computer equipment	- 33% on cost

Investments

Investments in subsidiary undertakings are included in the accounts at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.

ACCOUNTING POLICIES – continued

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date.

Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Leased assets and obligations

Rental costs under operating leases are written off in equal amounts over the period of the leases.

2. VOLUNTARY INCOME		
	2013	2012
	£	£
Donations	307,061	333,504
Grants	349,178	362,254
Donated services and facilities	103,456	88,806
	759,695	784,564
Included within voluntary income is £349,178 for restricted purposes (2012: £362,254). The donated services and facilities relate to rent, advertising and event facilities.		

3. ACTIVITIES FOR GENERATING FUNDS		
	2013	2012
	£	£
Fundraising events	1,240,905	1,050,747

4. INVESTMENT INCOME		
	2013	2012
	£	£
Interest receivable	259	23

5. COSTS OF GENERATING FUNDS				
	Unrestricted	Restricted	2013	2012
	£	£	£	£
Promotional materials	35,116	–	35,116	42,464
Special events costs	310,818	–	310,818	117,369
Support costs (note 7)	421,803	–	421,803	479,317
	767,737	–	767,737	639,150

6. CHARITABLE ACTIVITIES COSTS					
	Project Costs	Donations	Development Education	TOTAL 2013	TOTAL 2012
	£	£	£	£	£
International program costs	474,588	–	–	474,588	325,466
Donations	–	180,000	–	180,000	110,000
Donated services and facilities	103,456	–	–	103,456	88,806
Support costs (note 7)	54,868	–	68,518	123,386	193,512
	632,912	180,000	68,518	881,430	717,784

Analysed as:					
Unrestricted	158,324	180,000	68,518	406,842	392,318
Restricted: International Projects	474,588	–	–	474,588	325,466

7. SUPPORT COSTS

	Cost of generating funds	Project costs	Development Education	TOTAL 2013	TOTAL 2012
	£	£	£	£	£
Office running costs	54,842	-4,221	3,421	54,042	69,358
Travel costs	21,275	23	5,317	26,615	22,740
Rent	51,564	7,433	6,046	65,043	74,270
Salaries, social security and pension cost	294,122	51,633	53,914	399,669	506,461
	421,803	54,868	68,698	545,369	672,829

Support costs have been allocated on the basis of time spent on projects.

8. GOVERNANCE COSTS

	2013	2012
	£	£
Legal fees	3,678	3,000
Auditors remuneration (see note 9)	11,520	13,051
	15,198	16,051

9. NET (EXPENDITURE)/INCOME FOR THE YEAR

Net (expenditure)/income are stated after charging/(crediting):

	2013	2012
	£	£
Fees payable to the company's auditor for the audit of the groups annual accounts	7,250	7,000
Other fees payable to the auditors	4,270	1,940
Fees payable to the previous auditors	-	4,111
Operating Lease rentals - other	65,043	74,270

10. TRUSTEES' REMUNERATION AND BENEFITS

There was no remuneration of Trustees or other benefits for the year ended 31 December 2013 nor the year ended 31 December 2012.

11. STAFF COSTS		
	2013	2012
	£	£
Wages and salaries	434,882	429,577
Social security costs	40,806	39,549
Other pension costs	30,953	37,335
	506,641	506,461
The average monthly number of employees during the year was follows:		
	2013	2012
	£	£
National Director	1	1
Fundraising/Project	10	10
Marketing/Communications	1	1
	12	12
During the year one employee received an annual salary between £70,001 and £ 80,000 (2012: one). One other employee was entitled to a salary greater than £60,000 (2012: none).		

12. TANGIBLE FIXED ASSETS			
	Exhibition equipment	Computer equipment	TOTALS
	£	£	£
COST			
At 1 January 2013 and 31 December 2013	2,603	9,771	12,374
DEPRECIATION			
At 1 January 2013	2,603	9,771	12,374
Charge for year	–	–	–
At 31 December 2013	2,603	9,771	12,374
NET BOOK VALUE			
At 31 December 2013	–	–	–
At 31 December 2012	–	–	–

13. FIXED ASSET INVESTMENTS

Charity	Shares in group undertakings £	
COST		
At 1 January 2014 and 31 December 2013	1	
There were no investment assets outside the UK.		
The company's investments at the balance sheet date in the share capital of companies include the following:		
Right to Play UK Trading Limited		
Nature of business: Promotional trading on behalf of Right To Play UK Limited		
	%	
Class of share:	holding	
Ordinary	100	
	2013	2012
	£	£
Aggregate capital and reserves	1	1

Right To Play Trading Limited is a wholly owned subsidiary of the charity. The net assets of the company totalled £1 at 31 December 2013 and 2012. The company was dormant in 2013.

	2013	2012
	£	£
Turnover	–	139,466
Cost of sales	–	-19,638
Operating Profit	–	119,828
Administration costs	–	-9,445
Gift Aid to Parent	–	-110,383
Profit carried forward	–	–

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2013	2012
	£	£
Amounts owed by associated undertakings	592,048	349,649
Other debtors	163,464	367,215
Prepayments	43,279	31,855
	798,791	748,719

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
ACCRUALS		
	2013	2012
	£	£
Accruals	60,447	27,325

16. OPERATING LEASE COMMITMENTS		
The following operating lease payments are committed to be paid within one year:		
	2013	2012
	£	£
Land and buildings	69,999	78,618

17. PENSION COMMITMENTS

The charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £30,953 (2012: £37,335).

18. MOVEMENT IN FUNDS

	At 1.1.13	Net movement in funds	At 31.12.132
	£	£	£
Unrestricted funds			
General fund	702,339	21,904	724,243
Designated fund – Regional & Country Programme	–	440,000	440,000
Restricted funds			
Goldman Sachs' Grant for MENA & EASA Region	88,694	-88,694	–
GOALS Project Jordan, Standard Chartered Bank	10,785	-8,473	2,312
Uganda Kampala Project	–	10,120	10,120
Big Red Ball Sponsorship Tanzania Aid	54,943	-30,950	23,993
Chelsea/Barclays Hong Kong Project	36,713	2,611	39,324
ICAP for China	120,000	-40,717	79,283
Vitol Charitable Foundation – Mozambique Project	–	30,693	30,693
	311,135	-125,410	185,725
TOTAL FUNDS	1,013,474	336,494	1,349,968

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Transfer between funds	Movement in funds
		£	£	£
Unrestricted funds				
General fund	1,651,681	-1,189,777	-440,000	21,904
Designated fund – Regional & Country Programme	–	–	440,000	440,000
Restricted funds	–			
Goldman Sachs' Grant for MENA & EASA Region	–	-88,694	–	-88,694
GOALS Project Jordan, Standard Chartered Bank	79,983	-88,456	–	-8,473
GOALS Project China, Standard Chartered Bank	63,870	-63,870	–	–
Bain Capital – Tanzania Project	20,259	-20,259	–	–
Uganda Kampala Project	20,120	-10,000	–	10,120
Big Red Ball Sponsorship Tanzania Aid	–	-30,950	–	-30,950
Chelsea/Barclays Hong Kong Project	14,359	-11,748	–	2,611
ICAP for China	–	-40,717	–	-40,717
Barclays Spaces for Sport – China	58,245	-58,245	–	–
Vitol Charitable Foundation – Mozambique Project	30,693	–	–	30,693
TPG Global LLC – Internship	3,220	-3,220	–	–
Right To Play International – Investment Funding	58,429	-58,429	–	–
	349,178	-474,588	–	-125,410
TOTAL FUNDS	2,000,859	-1,664,365	–	336,494

18. MOVEMENT IN FUNDS – continued

Right To Play International contributed funding (£58,429) to support Right To Play UK in building its fundraising capacity.

The designated fund (£440,000) will go towards supporting regional and country programme costs.

All other restricted monies are transferred to Right To Play International, so that the head office may ensure that the monies are spent on the specified projects.

19. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of the exemption to disclose related party transactions with other Right To Play charities, as permitted by Financial Reporting Standard Number 8, as its results are consolidated in the accounts of the ultimate parent undertaking.

Right To Play International contributed funding (£58,429) to support Right To Play UK in building its fundraising capacity.

The designated fund (£440,000) will go towards supporting regional and country programme costs.

All other restricted monies are transferred to Right To Play International, so that the head office may ensure that the monies are spent on the specified projects.

20. ULTIMATE CONTROLLING PARTY

The charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporated in Toronto, Canada, and this is the largest and smallest company into which the results of the charity are consolidated. The consolidated accounts are available from Suite 1900, 65 Queen Street West, Box 64, Toronto, Ontario, Canada M5H 2M5.

21. DONATED SERVICES AND FACILITIES

During the year the charity has received free advertising with a total estimated value of £0.5m (2012: £1.17m). Amongst the donors are Clear Channel and FT.com. The value of these donations has been excluded from incoming resources and resources expended, as the charity will not ordinarily have sought to obtain this advertising service were it not offered at no consideration.

Pro bono rent, outdoor advertising and corporate sponsorship amounting to £103,456 (2012: £88,806) was also received in the year. These have been included in the Statement of Financial Activities on the basis that it is quantifiable.